



**Office of Children
and Family Services**

ANDREW M. CUOMO
Governor

SHEILA J. POOLE
Acting Commissioner

December 14, 2015

Dear Chief Executive Officer:

Thank you for submitting your Westchester County's Supervision and Treatment Services for Juveniles Program (STSJP) plan for Fiscal Year (FY) 2016. Your plan has been reviewed by the Office of Children and Family Services (OCFS) and I am pleased to inform you that your county's STSJP plan has been **approved**.

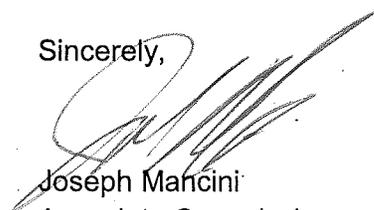
Westchester County is eligible to receive 62% State reimbursement for STSJP expenditures up to the capped STSJP allocation amount. Your municipality will continue to receive 49% State reimbursement for eligible detention services expenditures up to the capped allocation amount. If your municipality shifts a portion of its detention allocation into its STSJP plan, your municipality will receive 62% State reimbursement if such shifted funds are spent on STSJP eligible expenditures. Westchester may make an initial detention allocation shift or increase the amount of the detention allocation shift until December 31, 2015. If Westchester plans to shift its detention allocation for STSJP eligible expenses, please submit a request on official letterhead to Cara Korn and email it to stsjp@ocfs.ny.gov outlining the amount that will be shifted and the type of programming or services the re-purpose detention funds will be used for under STSJP. An amended STSJP plan will also need to be submitted, if Westchester County shifts its detention allocation for STJP eligible expenses

All STSJP claims must be submitted electronically via the Juvenile Detention Automated System (JDAS) for the service period April 1, 2015 to March 31, 2016. Questions on all aspects of claiming process should be directed to Daniel Hulihan at (518) 473-4511 or at Daniel.Hulihan@ocfs.ny.gov.

Thank you for your continued partnership as we reform the juvenile justice practices in New York State by safely engaging youth and their family through innovating alternative to placement and detention programs.

If you have any questions, please email us at stsjp@ocfs.ny.gov and write "STSJP Plan Questions" in the subject line so that we may best assist you in a timely manner. You can direct all STSJP inquiries to Cara Korn at (518) 408-3999 or Cara.Korn@ocfs.ny.gov and Shawn Chin-Chance at (212) 961-4110 or Shawn.Chin-Chance@ocfs.ny.gov.

Sincerely,



Joseph Mancini
Associate Commissioner
DJJOY Office of Community Partnerships

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
SUPERVISION AND TREATMENT SERVICES FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN

STSJP Plans are due to the Office of Children and Family Services (OCFS) by 06 / 29 / 2015

Plans should be submitted to: ocfs.sm.stsjp@ocfs.ny.gov

Please ensure that the title “**Supervision and Treatment Services for Juveniles Plan**” and your municipality name are in the subject field to facilitate the timely review of your STSJP Plan. **Note:** Fiscal Year (FY) 2016 replaces the term State Fiscal Year (SFY) 2015-16 and FY 2015 replaces the term SFY 2014-15.

Please direct any STSJP Plan questions to either:

Shawn.Chin-Chance@ocfs.ny.gov PH. 212-961-4110

Cara.Korn@OCFS.ny.gov PH. 518-408-3999

SECTION ONE- Municipal Information	
NAME OF MUNICIPALITY: WESTCHESTER	
STSJP LEAD AGENCY: Westchester County Department of Probation	STSJP LEAD PERSON: Rocco A. Pozzi, Commissioner
STSJP LEAD PHONE NUMBER: 914-995-3502	STSJP LEAD E-MAIL: RAP4@westchestergov.com

SECTION TWO – List of Programs and Services to be Funded			
In this section, list the exact name of each program who have received STSJP funds, along with the projected amount of STSJP funds to be used for each. If this is a rollover program, please answer questions that are relevant to the funded program:			
Program One-Name	Probation Juvenile Accountability Program	Type of Program	ATP
Total Program Expenses	\$ 60,000.00	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	all zip codes in Westchester		
2. How will the program reduce the number of youth who are detained or in residential placement? This program comprises of Probation Officers conducting intensive supervision in non-traditional hours for those at serious risk for remand to detention or as high-risk juveniles step down from detention.			
3. How will the program be family focused? Probation Officers will engage the children and the parents in the homes in an attempt to keep the child in the community while still maintaining public safety as well as stemming the tide to victimization.			
4. Can the program be replicated across multiple locations? Due to the fact that Westchester County has three Family Courts and the Department of Probation has three district offices collocated with the Courts, it is our intention to replicate this program in all locations.			

5. What is the projected number of youth that are served by this STSJP funded program?

All juveniles on formal probation supervision in Westchester, are eligible for this program. In 2014, the number was 343; we anticipate 300 for 2015.

6. If program is being used as an Alternative to Detention (ATD) and an Alternative to Placement (ATP), how will it serve both populations of youth?

N/A

7. If the program was used during FY 2015, please assess whether the service or program achieved the projected reductions in detention utilization and/or residential placements and other performance outcomes.

Yes, the program achieved the projected reduction in both detention and residential placement. Since 2008, Probation has reduced detention care days over the past five years as well as reduced placements over the same period. Westchester Probation hopes to maintain the low numbers of youth in detention and the low number of children that we placed outside of the community as result of court dispositions.

Historically, Westchester County has placed a very limited number of youth in the care of Office of Children Family Services. Westchester Probation continues to maintain children in their home communities, while continuing to enhance and promote public safety.

8. What were the barriers if not met? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? Immediately upon approval of our plan by OCFS, August 27, 2014.

2. What was the average length of stay for youth in program or service? One year

3. How many youth received services in the program during FY 2015? 343

Program Two -Name	Linkages	Type of Program	ATD
Total Program Expenses	\$ 166,339.00	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	all zip codes in Westchester		

2. How will the program reduce the number of youth who are detained or in residential placement?

Linkages will provide assessment and adjustment services for youth who have been arrested for an offense, which if they were over 16, would be considered a criminal act. In tandem with the services of Linkages, Probation will be responsible for case planning and case management for JD/PINS cases appropriate for adjustment or diversion.

3. How will the program be family focused?

Linkages will conduct clinical assessments to identify those family issues which may inhibit successful adjustment of juvenile delinquency cases.

4. Can the program be replicated across multiple locations?

The rationale for using the Linkages program is because it has been a genuinely successful program in the New Rochelle/Mount Vernon district office. This led to the opportunity to expand these services in Yonkers and White Plains district offices. Furthermore as stated earlier, due to the fact that Westchester County has three Family Courts and the Department of Probation has three district offices collocated with the Courts, it is our intention to replicate this program in all locations.

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

In 2014, there were over 500 Juvenile Delinquent arrests that occurred in Westchester County. All but 39 resulted in either adjustment or formal Probation supervision in the community. Without this work, it is our expectation that the cases which we are able to successfully adjust and keep from further court involvement will be significantly, negatively impacted and would have increased detention admission and residential placements.

This program was originally operating with eliminated COPS funding in the New Rochelle/Mount Vernon district office. With this proposed plan, the Linkages program will expand to assessments and referrals in Yonkers and White Plains district offices. With some exceptions, during intake of cases involving those charged as JD's, Westchester Probation engages in an "adjustment process" by working with the victim, alleged delinquent, and his or her family for a period of 60-120 days in an attempt to "settle" the case without formal court intervention.

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 100

Did the program receive STSJP funds for FY 2015? **Yes** **No** **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? April 1, 2015

2. What was the average length of stay for youth in program or service? four months

3. How many youth received services in the program during FY 2015? 140

Program Three -Name	Juvenile Delinquency Adjustment Supervision Probation Officers	Type of Program	ATD
Total Program Expenses	\$ 347,111.00	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	all zip codes in Westchester		

2. How will the program reduce the number of youth who are detained or in residential placement?

This program comprises of Probation Officers conducting adjustment supervision to diminish court involvement and therefore detention and placement. Probation will be responsible for case planning and case management for JD cases appropriate for adjustment. (This program serves as our county match.)

3. How will the program be family focused?

Probation Officers will make every effort to engage families in the adjustment process and provide adjustment supervision and referrals as well as outreach to the victims.

4. Can the program be replicated across multiple locations?

Due to the fact that Westchester County has three Family Courts and the Department of Probation has three district offices collocated with the Courts, it is our intention to have one officer at each of our district offices.

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

In 2014, there were over 500 Juvenile Delinquent arrests that occurred in Westchester County. All but 39 resulted in either adjustment or formal Probation supervision in the community. Without this work, it is our expectation that the cases which we are able to successfully adjust and keep from further court involvement will be significantly, negatively impacted and would have increased detention admission and residential placements.

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 250

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? April 1, 2015

2. What was the average length of stay for youth in program or service? four months

3. How many youth received services in the program during FY 2015? 180

SECTION THREE – Analysis of Communities

Provide an analysis that identifies the neighborhoods or communities from which the greatest number of juvenile delinquents, juvenile offenders and persons in need of supervision (PINS) are remanded to detention or residentially placed. Are these the communities and neighborhoods served in the previous years' approved plan, if not, what has changed?

Westchester County is a very racially, ethnically, economically, and geographically diverse county in the state of New York. Cities, towns and villages within Westchester range from urban areas that border on the Bronx of New York City to rural areas with farms. According to projections from the American Census, the population for Westchester County is 955,962, of which 134,072 or 14% are between the ages of 10-19.

In Westchester, there are 42 local police departments and 48 public school districts. This adds to the stress of coordination of services and implementation of supervision for troubled youth.

The JD/PINS youth who are remanded to detention are from all over Westchester County. However, a majority of them are from the southern urban and sub-urban half of Westchester including but not limited to White Plains, New Rochelle, Mount Vernon, and Yonkers. Some of these communities suffer from truancy, high dropout rates, community disorganization, extensive crime, gangs (particularly in and around schools), and other social ills.

SECTION FOUR – Disparity

In this section, please provide information indicating whether the use of detention or residential placement in your service area exhibits a significant racial or ethnic disparity or disproportionality. Please note that when looking for disparity, highlight, with the use of accurate data, youth who given comparable levels of need, do not receive equal utilization of services. Seek out all decision points to illustrate usage. When looking for disproportionality, identify any population groups who are underrepresented in a larger population and then overrepresented in a subset population. For example, population group A represents 15 percent of the general population but represents 75 percent of the detention population. If you currently do not measure these variables, please include your plan for data collection for Racial and Ethnic Disparities across your system. If no disparities or disproportionalities exist in your system simply state that in the space below.

Probation does not have the ability to affect DMR until the child gets into our system. Westchester County Department of Probation has built effective firewalls at every step to keep children from entering the juvenile justice system.

These funds are to prevent minority juveniles from penetrating further the juvenile justice system. The more juveniles we prevent from penetrating the system, the more we have reduced minorities from entering the system.

Westchester Probation has significantly conducted the following:

- reduced the number of youth from diversion,
- reduced youth from entering the JD/PINS system,
- reduced the number of youth who go to court,
- reduced the number of youth who have been remanded to detention, and
- reduced the number of youth who have been placed outside the community.

If such disproportionality exists, describe how the service/program proposed for funding will address this disparity. The gains that we have realized have been in minority youth.

SECTION FIVE – Strategy

Justification and Overall Strategy – The purpose of STSJP funds is to establish supports and services for youth who, absent these services, are likely to be detained or placed. Funds should therefore be clearly targeted to meet the needs of the types of youth who in the past have been admitted to detention or residential placement. With this specific purpose in mind, describe the strategy devised by your collaborative partners (list your collaborative partners) to address the STSJP Funding objective through the programs chosen in Section Two.

- 1) Probation Juvenile Accountability Program: This program consists solely of Westchester Probation Officers.
- 2) Linkages Program: Westchester Probation contracts with Westchester Jewish Community Services (WJCS) to conduct diagnostic assessment services (DAS) for our JD & PINS populations.
- 3) Juvenile Delinquency Adjustment Supervision Probation Officers: These three officers represent the match to the overall STSJP program.
- 4) Westchester Alternative to Detention Program: Westchester Probation contracts with our non-secure detention provider, Children's Village.
- 5) Westchester Probation Clinical Assessments: Westchester Probation contracts with both of our detention providers, Children's Village and Leake & Watts, to conduct court ordered clinical assessments on juveniles.
- 6) Linkages Program PINS: this is an expansion of #2
- 7) Juvenile Firesetters: WJCS will conduct assessments and interventions on adjudicated youth with firesetting behaviors.
- 8) Training: All staff working with juveniles will be afforded the opportunity to attend trainings, conferences, etc related to juvenile justice and/or juveniles needs.
- 9) Cars: Westchester Probation Officers will enhance their field visits in appropriate vehicles.

SECTION SIX – Outcomes

Performance Outcomes – For FY 2016, provide the projected performance outcomes for your proposed services and programs, being sure to include: An estimate of the anticipated reductions in detention utilization and residential placements.

In reference to detention care days, please see Attachment 1. In reference to placements, please see Attachment 2.

Since 2008, Probation has reduced detention care days over the past five years as well as reduced placements over the same period. Westchester Probation hopes to maintain the low numbers of youth in detention and the low number of children that we

placed outside of the community as result of court dispositions.

Historically, Westchester County has placed a very limited number of youth in the care of Office of Children Family Services.

Other projected positive outcomes for youth who participate in the services and programs:

In 2014, Westchester had 509 JD appearance tickets; of which only 39 went to placement. This resulted in a 7.7% residential placement rate for juveniles supervised by Westchester Probation. Or, more importantly, 92.3% juveniles remained in the community while maintainng public safety.

Are there any changes in allocations or practices planned for FY 2016 based on experiences in FY 2015, please list those changes:

N/A

SECTION SEVEN– Comments

Westchester Probation will continue to monitor the Westchester MST Program. It is possible that a date in the coming months, we will propose to reallocate funds from the MST program and increase the funds allocated for the LINKAGES program. As it became known to Westchester that PINS Diversion can be served with STSJP funds, we would increase the number of youth served potentially dramatically. We would offset these costs by reallocating these funds.

SECTION EIGHT– Plan Amounts

Instructions:

- A. Enter all program expenses in Program Services tab.
- B. Specify State Reimbursements for this plan (lines 6-9)

Expenses

1. Program Expenses (from Program Services)	\$913,450.00	
2. State Reimbursement (Line 1* 0.62)		\$566,339.00

Available Reimbursements

3. STSJP Allocation	\$226,339.00
4. Detention Allocation	\$3,035,879.00
5. JDAI	N/A

Reimbursements for this Plan

6. STSJP Allocation	\$226,339.00
7. Detention Allocation being shifted to STSJP (if applicable)	\$220,000.00
8. JDAI (if applicable)	N/A
9. FY 2015 Rollover (if applicable)	\$120,000.00
10. Total Reimbursements (Lines 6-9)	\$566,339.00

State and Local Totals

11. State Share Amount (Line 10)	\$566,339.00
12. Local Share Amount (Subtract Line 11 from 10)	\$347,111.00

SECTION NINE– Approval

Approval of the Chief Executive Officer

As STSJP Lead for Westchester County Municipality, I certify that the CEO
 Robert P. Astorino has reviewed and approved the 2015-2016 plan.

Date: 9 / 25 / 2015 STSJP Lead RAP4 STSJP Lead Rocco A. Pozzi
 User ID: _____ Printed Name: _____

INSTRUCTIONS:

Instructions for properly processing an STSJP plan.

- a. Once you have opened a copy of the OCFS-2121 form, please immediately use the "Save As" function in Microsoft Word to save a copy of the document on your computer.
- b. Please save your STSJP plan using the following format; (Municipality Name 2015-2016 STSJP Plan)
- c. Work from the "saved" plan document using it to record all of your municipality's information. Please use the document OCFS- 2121A to document additional STSJP programs.
- d. Once you have satisfactorily completed entering the required data, save the document.
- e. Section Nine must be completed prior to OCFS review of STSJP Plan.
- f. Upload completed plan and send it to OCFS via the STSJP email address at ocfs.sm.stsjp@ocfs.ny.gov

Approval of the OCFS STSJP Program Lead

As OCFS STSJP reviewer, I certify that I approve of this Supervision and Treatment Services for Juveniles
 Program Plan for Westchester County Municipality and 2015-2016 fiscal year.

Date: 1-12-16 User ID: 90a417 Printed Name: Cara Korn