



Office of Children and Family Services

ANDREW M. CUOMO
Governor

SHEILA J. POOLE
Acting Commissioner

August 24, 2015

Dear Chief Executive Officer,

Thank you for submitting your St. Lawrence County's Supervision and Treatment Services for Juveniles Program (STSJP) plan for Fiscal Year (FY) 2016. Your plan has been reviewed by the Office of Children and Family Services (OCFS) and I am pleased to inform you that your county's STSJP plan has been **approved**.

St. Lawrence County is eligible to receive 62% State reimbursement for STSJP expenditures up to the capped STSJP allocation amount. Your municipality will continue to receive 49% State reimbursement for eligible detention services expenditures up to the capped allocation amount. If your municipality shifts a portion of its detention allocation into its STSJP plan, your municipality will receive 62% State reimbursement if such shifted funds are spent on STSJP eligible expenditures. St. Lawrence County may make an initial detention allocation shift or increase the amount of the detention allocation shift until December 31, 2015. If St. Lawrence County plans to shift its detention allocation for STSJP eligible expenses, please submit a request on official letterhead to Cara Korn and email it to stsjp@ocfs.ny.gov outlining the amount that will be shifted and the type of programming or services the re-purpose detention funds will be used for under STSJP. An amended STSJP plan will also need to be submitted, if St. Lawrence County shifts its detention allocation for STSJP eligible expenses.

All STSJP claims must be submitted electronically via the Juvenile Detention Automated System (JDAS) for the service period April 1, 2015 to March 31, 2016. Questions on all aspects of claiming process should be directed to Daniel Hulihan at (518) 473-4511 or at Daniel.Hulihan@ocfs.ny.gov.

Thank you for your continued partnership as we reform the juvenile justice practices in New York State by safely engaging youth and their family through innovating alternative to placement and detention programs.

If you have any questions, please email us at stsjp@ocfs.ny.gov and write "STSJP Plan Questions" in the subject line so that we may best assist you in a timely manner. You can direct all STSJP inquiries to Cara Korn at (518) 408-3999 or Cara.Korn@ocfs.ny.gov and Shawn Chin-Chance at (212) 961-4110 or Shawn.Chin-Chance@ocfs.ny.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph Mancini".

Joseph Mancini
Associate Commissioner
DJJJOY Office of Community Partnerships

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
SUPERVISION AND TREATMENT SERVICES FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN

STSJP Plans are due to the Office of Children and Family Services (OCFS) by / /

Plans should be submitted to: ocfs.sm.stsjp@ocfs.ny.gov

Please ensure that the title "Supervision and Treatment Services for Juveniles Plan" and your municipality name are in the subject field to facilitate the timely review of your STSJP Plan. Note: Fiscal Year (FY) 2016 replaces the term State Fiscal Year (SFY) 2015-16 and FY 2015 replaces the term SFY 2014-15.

Please direct any STSJP Plan questions to ellhor:

Shawn.Chin-Chance@ocfs.ny.gov PH. 212-961-4110

Cara.Korn@OCFS.ny.gov PH. 518-408-3999

SECTION ONE- Municipal Information	
NAME OF MUNICIPALITY: St. Lawrence County	
STSJP LEAD AGENCY: Department of Social Services	STSJP LEAD PERSON: Heather Wenzel
STSJP LEAD PHONE NUMBER: (315)379-2706	STSJP LEAD E-MAIL: Heather.Wenzel@dfa.state.ny.us

SECTION TWO – List of Programs and Services to be Funded

In this section, list the exact name of each program who have received STSJP funds, along with the projected amount of STSJP funds to be used for each. If this is a rollover program, please answer questions that are relevant to the funded program:

Program One-Name	Youth Advocate Programs, Inc.	Type of Program	ATD/ATP
Total Program Expenses	\$ 209,677	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		13642	13662
		13669	13614

2. How will the program reduce the number of youth who are detained or in residential placement?
Upon receiving the referral, Youth Advocate Program (YAP) will begin working with the family and youth within 24 hours. From this meeting YAP will begin to schedule services and hold a family team meeting to develop service plans to address the needs of the youth. Consistent with YAP's dynamic services model, the St. Lawrence County Youth Empowerment Service incorporates strength-based, wrap-around services into an intensive community-based program for the population outlined above. Additional emphasis is placed on areas that are most critical to these families and youth including family relationships, school performance, community linkage development and securing community based services.

Specific performance targets have been selected for the YES service recipients as indicators of program effectiveness and will be reported to the Department of Social Services:

Of the total number of youth served over a one-year period, 80% of these youth will have a positive placement outcome.

80% of youth referred through the Probation Department and Department of Social Services will remain in the custody of their parents/guardian or designee

Of the total number of youth served over a one-year period, 80% of these youth will have a positive school indicator.

Of the total number of eligible youth served over a one-year period, 75% of these youth will participate in traditional or supported work or community service at some point during program involvement.

Of the total number of youth served 100% will make all court appearances as scheduled.

3. How will the program be family focused?

Parents and youth are treated as equal partners in the service planning part. YAP follows a non-judgemental, non-blaming approach with the families. YAP also does not just work with the youth, we provide youth, family and parent advocates to assist with the family needs.

A child and family team meeting will be held within the first 2 weeks of service to develop an individualized service plan that the family creates based on the bottom lines established by probation and St. Lawrence County Department of Social Services. The plan will be presented to the Probation department, DSS and family court as an alternative disposition option.

4. Can the program be replicated across multiple locations?

Yes, YAP can be replicated across multiple locations.

5. What is the projected number of youth that are served by this STSJP funded program?

Projected number of youth is 9-13

6. If program is being used as an Alternative to Detention (ATD) and an Alternative to Placement (ATP), how will it serve both populations of youth?

The objective of the St. Lawrence County Youth Empowerment Services (YES) is to provide services to;

Families who have multiple familial, social and emotional barriers that have placed their children at high risk of out of home placement.

Families whose children who have been adjudicated a PINS or JD.

Families whose children are placed in the custody of the New York State Office of Children and Family Services (OCFS).

Based on the 2015 budget, the St. Lawrence County Youth Empowerment Services will have the capacity to serve a minimum of 9-13 families at any given time during the course of the 2015 contract year. Depending on the local needs identified by the St. Lawrence County Department of Social Services (SLC DSS), YES will accept referrals from SLC DSS, SLC Probation and OCFS. SLC DSS will remain the liaison for all referrals received.

Youth Advocate Programs, Inc. (YAP) is a continually growing, dynamic nonprofit organization serving the highest risk and highest needs children and youth for 39 years. Established in 1975 in Harrisburg, PA, YAP is a pioneer in the child welfare field and in juvenile justice reform. Nationally, YAP provides community-based wraparound services for Child Welfare Departments, Juvenile Probation Departments, Behavioral Health and Developmental Disabilities Programs, Truancy Programs, etc., throughout the U.S. in 18 states, serving in over 120 communities, including 25 major cities. YAP employs over 2,200 staff serving more than 12,000 young people and their families annually.

Youth Advocate Programs has provided community based services for at-risk youth in New York State for over twenty years. Currently, we provide services in fourteen counties throughout New York State with our newest site located in Bronx County. Throughout our twenty year history our program services have expanded to cover many youth and families in need within the Child Welfare, Juvenile Justice, Behavioral Health and Education systems. We have even expanded into adult supportive services. Examples of some of our programming in New York State includes, detention alternative programs for youth, preventive services for children in the child welfare system or at risk of placement out of the home into foster care, Bridges to Health services for children in foster care with emotional problems, services for those with developmental disabilities or who are medically fragile, family finding for youth aging out of the foster care system, adult homeless services, adult ex-offender services and re-entry/reunification services for youth and adults, and truancy intervention services. One of our newest partnerships is providing respite services for military families at Ft. Drum. A significant percentage of the youth, adults and families we serve are those who have been rejected by other service providers.

YAP's 39 years of experience working with system involved and at-risk youth indicate that our evidence-based wraparound advocacy services are successful at improving a youth and family's life chances, opportunities, community connections and safety. New York State YAP programs consistently report an 80% overall success rate for improving and changing juvenile delinquent behavior for system involved youth. These types of outcomes are experienced agency wide.

Youth Advocate Programs has been cited by the Office of Juvenile Justice and Delinquency Prevention, the National Council on Crime and Delinquency, the Annie E. Casey Foundation and several other respected professional groups as a "promising practice" in providing effective alternatives to institutional care. A large percentage of youth served by YAP are at the "deep end" of the system in which they are involved. YAP operates under an inclusive intake policy, meaning that referrals are accepted regardless of client characteristics or case histories. Acceptance into the program carries a commitment to unconditional care; therefore YAP will not unilaterally terminate a youth or family. YAP Advocates help families access appropriate services, make and keep appointments, work in concert with school personnel to promote the youth's success, help youth find jobs and provide other services to help improve youth and family functioning. Our staff members live out the agency philosophy of "doing whatever it takes." Youth Advocate Programs is accredited by the Council on Accreditation (COA) for having the highest standards in service provision and overall agency standards.

YAP's strength-based, family-focused program follows an innovative wraparound advocacy model that includes a comprehensive mix of highly individualized services for youth and their families. Our Juvenile Justice Programs help alleviate overcrowding in juvenile detention and correctional facilities, while our Child Welfare programs help reunite and heal fractured families. YAP's family-centered approach also allows Advocates to help establish permanent connections for youth and young adults who often do not have identified persons in the community willing to provide support to them.

Advocate programs operate on the premise that even the most troubled youth and families have strengths and capabilities that can

and must be fostered in order to achieve success. The primary objective behind the program is assisting families to develop their capabilities so they can function positively in their homes and communities.

YAP incorporates elements of the wraparound model of service planning and implementation. These services include a mix of highly individualized in-home and community based services developed around each family's unique circumstances. Rather than fitting family needs into designated service slots, wraparound services connect families with resources that accommodate specific needs. Services include traditional intervention such as counseling and case management as well as non-traditional services such as mentoring, job coaching, and recreational/free time management.

Empowerment of individuals, families and communities is central to the wraparound approach. With its focus on strengths rather than deficits, wraparound intervention shifts power from agencies to families and communities. Rather than increasing dependence on external supports, wraparound services enable families to use existing supports to further develop their internal strengths and capabilities. While wraparound intervention addresses immediate needs, it also acts as a catalyst in creating permanency, independence and self-sufficiency.

7. If the program was used during FY 2015, please assess whether the service or program achieved the projected reductions in detention utilization and/or residential placements and other performance outcomes. Specific performance targets have been selected for the YES service recipients as indicators of program effectiveness and will be reported to the Department of Social Services:

Of the total number of youth served over a one-year period,

80% of these youth will have a positive placement outcome. *

80% of youth referred through the Probation Department and Department of Social Services will remain in the custody of their parents/guardian or designee

Of the total number of youth served over a one-year period, 80% of these youth will have a positive school indicator. **

Of the total number of eligible youth served over a one-year period, 75% of these youth will participate in traditional or supported work or community service at some point during program involvement.

Of the total number of youth served 100% will make all court appearances as scheduled.

For FY 2015, there were 14 youth served by YAP, 6 youth have been discharged from the program during this time, below are the percentages that were reached:

-86.7% youth had a positive placement outcome, meaning they did not get placed into a higher level of care during YAP involvement

-86.7% youth remained in the custody of their parents or guardian

-86.7% youth had a positive school indicator

-81.8% of eligible youth participated in supported work or community service during program involvement

-100% of youth made all court appearances

8. What were the barriers if not met? NA, all outcomes were achieved

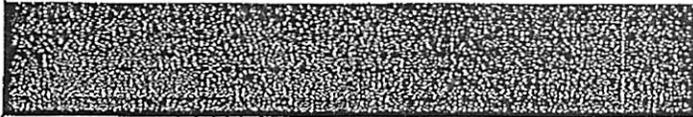
Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? April 1, 2014

2. What was the average length of stay for youth in program or service? 255 days

3. How many youth received services in the program during FY 2015? 14

Program Two -Name		Type of Program	
Total Program Expenses	\$	Rollover Funded Program	<input type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:			

2. How will the program reduce the number of youth who are detained or in residential placement?

3. How will the program be family focused?

4. Can the program be replicated across multiple locations?

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

6. What were the barriers if not met?

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

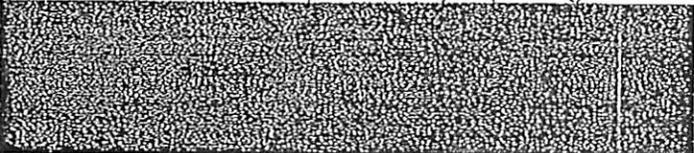
8. What is the projected number of youth that will be served by this STSJP – funded program? _____

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Three -Name			Type of Program	
Total Program Expenses	\$	Rollover Funded Program	<input type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:				
				
2. How will the program reduce the number of youth who are detained or in residential placement?				

3. How will the program be family focused?

4. Can the program be replicated across multiple locations?

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

6. What were the barriers if not met?

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

8. What is the projected number of youth that will be served by this STSJP – funded program? _____

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

SECTION FOUR – Disparity

In this section, please provide information indicating whether the use of detention or residential placement in your service area exhibits a significant racial or ethnic disparity or disproportionality. Please note that when looking for disparity, highlight, with the use of accurate data, youth who given comparable levels of need, do not receive equal utilization of services. Seek out all decision points to illustrate usage. When looking for disproportionality, identify any population groups who are underrepresented in a larger population and then overrepresented in a subset population. For example, population group A represents 15 percent of the general population but represents 75 percent of the detention population. If you currently do not measure these variables, please include your plan for data collection for Racial and Ethnic Disparities across your system. If no disparities or disproportionalities exist in your system simply state that in the space below.

No disparities exist

If such disproportionality exists, describe how the service/program proposed for funding will address this disparity.

SECTION FIVE – Strategy

Justification and Overall Strategy – The purpose of STSJP funds is to establish supports and services for youth who, absent these services, are likely to be detained or placed. Funds should therefore be clearly targeted to meet the needs of the types of youth who in the past have been admitted to detention or residential placement. With this specific purpose in mind, describe the strategy devised by your collaborative partners (list your collaborative partners) to address the STSJP Funding objective through the programs chosen in Section Two.

Monthly DOSS (w/YAP & CHJC) - Probation meetings

SECTION SIX – Outcomes

Performance Outcomes – For FY 2016, provide the projected performance outcomes for your proposed services and programs, being sure to include: An estimate of the anticipated reductions in detention utilization and residential placements.

Specific performance targets have been selected for the YES service recipients as indicators of program effectiveness and will be reported to the Department of Social Services:

Of the total number of youth served over a one-year period, 80% of these youth will have a positive placement outcome.

80% of youth referred through the Probation Department and Department of Social Services will remain in the custody of their parents/guardian or designee

Of the total number of youth served over a one-year period, 80% of these youth will have a positive school indicator.

Of the total number of eligible youth served over a one-year period, 75% of those youth will participate in traditional or supported work or community service at some point during program involvement.

Of the total number of youth served 100% will make all court appearances as scheduled.

SECTION EIGHT- Plan Amounts

Instructions:

- A. Enter all program expenses in Program Services tab.
- B. Specify State Reimbursements for this plan (lines 6-9)

Expenses

1. Program Expenses (from Program Services)	209,677	
2. State Reimbursement (Line 1* 0.62)		130,000

Available Reimbursements

3. STSJP Allocation	40,000
4. Detention Allocation	110,878
5. JDAI	0

Reimbursements for this Plan

6. STSJP Allocation	40,000
7. Detention Allocation being shifted to STSJP (if applicable)	90,000
8. JDAI (if applicable)	0
9. FY 2015 Rollover (if applicable)	0
10. Total Reimbursements (Lines 6-9)	130,000

State and Local Totals

11. State Share Amount (Line 10)	130,000
12. Local Share Amount (Subtract Line 11 from 10)	49,400 - 79,677 HW

SECTION NINE- Approval

Approval of the Chief Executive Officer

As STSJP Lead for St. Lawrence County Municipality, I certify that the CEO Ruth Doyle has reviewed and approved the 2015-2016 plan.

Date: 8/17/15 STSJP Lead User ID: 40b202 STSJP Lead Printed Name: Heather Wenzel

INSTRUCTIONS:

Instructions for properly processing an STSJP plan.

- a. Once you have opened a copy of the OCFS-2121 form, please immediately use the "Save As" function in Microsoft Word to save a copy of the document on your computer.
- b. Please save your STSJP plan using the following format; (Municipality Name 2015-2016 STSJP Plan)
- c. Work from the "saved" plan document using it to record all of your municipality's information. Please use the document OCFS- 2121A to document additional STSJP programs.
- d. Once you have satisfactorily completed entering the required data, save the document.
- e. Section Nine must be completed prior to OCFS review of STSJP Plan.
- f. Upload completed plan and send it to OCFS via the STSJP email address at ocfs.sm.stsjp@ocfs.ny.gov

Approval of the OCFS STSJP Program Lead

As OCFS STSJP reviewer, I certify that I approve of this Supervision and Treatment Services for Juveniles Program Plan for St Lawrence Municipality and 2015-2016 fiscal year.

Date: 8/24/15 User ID: 90A417 Printed Name: Cara Korn