



Office of Children and Family Services

ANDREW M. CUOMO
Governor

SHEILA J. POOLE
Acting Commissioner

October 20, 2015

Dear Chief Executive Officer,

Thank you for submitting New York City's Supervision and Treatment Services for Juveniles Program (STSJP) plan for Fiscal Year (FY) 2016. Your plan has been reviewed by the Office of Children and Family Services (OCFS) and I am pleased to inform you that your county's STSJP plan has been **approved**.

New York City is eligible to receive 62% State reimbursement for STSJP expenditures up to the capped STSJP allocation amount. New York City will continue to receive 49% State reimbursement for eligible detention services expenditures up to the capped allocation amount. If New York City shifts a portion of its detention allocation into its STSJP plan, it will receive 62% State reimbursement if such shifted funds are spent on STSJP eligible expenditures. New York City may make an initial detention allocation shift or increase the amount of the detention allocation shift until December 31, 2015. If New York City plans to shift its detention allocation for STSJP eligible expenses, please submit a request on official letterhead to Cara Korn and email it to stsjp@ocfs.ny.gov outlining the amount that will be shifted and the type of programming or services the re-purpose detention funds will be used for under STSJP. An amend STSJP plan will also need to be submitted, if (New York City) shifts its detention allocation for STSJP eligible expenses

All STSJP claims must be submitted electronically via the Juvenile Detention Automated System (JDAS) for the service period April 1, 2015 to March 31, 2016. Questions on all aspects of claiming process should be directed to Daniel Hulihan at (518) 473-4511 or at Daniel.Hulihan@ocfs.ny.gov.

Thank you for your continued partnership as we reform the juvenile justice practices in New York State by safely engaging youth and their family through innovating alternative to placement and detention programs.

If you have any questions, please email us at stsjp@ocfs.ny.gov and write "STSJP Plan Questions" in the subject line so that we may best assist you in a timely manner. You can direct all STSJP inquiries to Cara Korn at (518) 408-3999 or Cara.Korn@ocfs.ny.gov and Shawn Chin-Chance at (212) 961-4110 or Shawn.Chin-Chance@ocfs.ny.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph Mancini".

Joseph Mancini
Associate Commissioner
DJJOY Office of Community Partnerships

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
**SUPERVISION AND TREATMENT SERVICES FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN**

STSJP Plans are due to the Office of Children and Family Services (OCFS) by 07 / 20 / 2015

Plans should be submitted to: ocfs.sm.stsjp@ocfs.ny.gov

Please ensure that the title "Supervision and Treatment Services for Juveniles Plan" and your municipality name are in the subject field to facilitate the timely review of your STSJP Plan. Note: Fiscal Year (FY) 2016 replaces the term State Fiscal Year (SFY) 2015-16 and FY 2015 replaces the term SFY 2014-15.

Please direct any STSJP Plan questions to either:

Shawn.Chin-Chance@ocfs.ny.gov PH. 212-961-4110

Cara.Korn@OCFS.ny.gov PH. 518-408-3999

SECTION ONE- Municipal Information	
NAME OF MUNICIPALITY: City of New York	
STSJP LEAD AGENCY: Admin for Children's Services & Dept. of Probation	STSJP LEAD PERSON Courtney LeBorions/Michael Forte
STSJP LEAD PHONE NUMBER: 212-676-9154/212-232-0413	STSJP LEAD E-MAIL: courtney.leborions @acs.nyc.gov/mforte@probation.nyc.gov

SECTION TWO – List of Programs and Services to be Funded			
In this section, list the exact name of each program who have received STSJP funds, along with the projected amount of STSJP funds to be used for each. If this is a rollover program, please answer questions that are relevant to the funded program:			
Program One-Name	PEAK	Type of Program	ATP
Total Program Expenses	\$ 1,027,422	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
	Sites in:		
	Bronx		
	and Brooklyn		
2. How will the program reduce the number of youth who are detained or in residential placement? This is a program that has a partnership with the Department of Education, it combines elements of educational enrichment, behavior modification and therapeutic services along with ongoing collaboration with the Department of Probation. This intervention will educate, instill values, improve like skills, re-build confidence and reinforce accountability in participating youth.			
3. How will the program be family focused? The partners of the program work closely with the parent/s or guardian/s as a means to providing a full circle of care for the youth. The families are being engaged as well as the youth in order to develop a service plan for the youth, they are involved in the youth's successes/celebrations as well as when a youth may become dis-engaged			
4. Can the program be replicated across multiple locations? Yes			

5. What is the projected number of youth that are served by this STSJP funded program?

24

6. If program is being used as an Alternative to Detention (ATD) and an Alternative to Placement (ATP), how will it serve both populations of youth?

ATP only

7. If the program was used during FY 2015, please assess whether the service or program achieved the projected reductions in detention utilization and/or residential placements and other performance outcomes.

The program achieved significant reduction in placement with 23 juveniles participating in PEAK as an Alternative to Placement.

8. What were the barriers if not met? N/A

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 4/1/14

2. What was the average length of stay for youth in program or service? 6-9 months

3. How many youth received services in the program during FY 2015? 23

Program Two -Name	Education Improvement	Type of Program	ATP
Total Program Expenses	\$ 100,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
			
2. How will the program reduce the number of youth who are detained or in residential placement?			
N/A			
3. How will the program be family focused?			
Program providers engage with the parents or guardians to keep them informed with their child's involvement with the services.			

4. Can the program be replicated across multiple locations?
Yes

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?
30 youth successfully completed the program
100% remained felony arrest free while in the program
100% remained arrest free while in the program

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?
ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 100

Did the program receive STSJP funds for FY 2015? Yes No If Yes, answer the questions below:

1. When did the program start using FY 2015 STSJP Funds? 4/1/15

2. What was the average length of stay for youth in program or service? 35 Days

3. How many youth received services in the program during FY 2015? 75

Program Three -Name	Out of School Time	Type of Program	ATP
Total Program Expenses	\$ 345,392	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
[REDACTED]			
2. How will the program reduce the number of youth who are detained or in residential placement? N/A			

3. How will the program be family focused?

This program main focus is servicing the youth, youth will be engaged during their out of school time, i.e. holidays, summer vacation and weekday after school hours. The youth are introduced to a variety of programming that includes a wide array of activities such as interactive dance, fitness, artistic teachings, music, theatre performances, sporting events and instruction, restaurants, museums and visits to college campuses.

4. Can the program be replicated across multiple locations?

Yes

5. If the program was used during FY 2015, were the performance outcomes met and describe the outcomes?

During FY 2015, (103) were service, which exceeded the projected number of (75), out of (103) only (1) youth was re-arrested while participating in the summer program. The summer program exposed the youth to activities that helped them observe, learn and emanate compassion for others, side by side with their probation officer.

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 150

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? June 2014

2. What was the average length of stay for youth in program or service? 22 days

3. How many youth received services in the program during FY 2015? 103

NEW YORK STATE
 OFFICE OF CHILDREN AND FAMILY SERVICES
SUPERVISION AND TREATMENT SERVICES
FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN - ADDENDUM

Program Four-Name	Clinical Advisors	Type of Program	ATP
Total Program Expenses	\$ 125,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
2. How will the program reduce the number of youth who are detained or in residential placement?			
The availability of Clinical Advisors provides additional, critical, support to keeping youth in the community and out of detention and placement.			
3. How will the program be family focused?			
When a parent/caregiver want to initiate a violation of probation petition because they may believe the youth is beyond their control or when a youth's behavior becomes problematic or challenging while on probation, the case bearing Probation Officer would conference the case with the Clinical Advisor and the Clinical Advisor will assist the Probation Officer in assessing the situation as well as establishing an appropriate community-based service plan to held and address the issues presented.			
4. Can the program be replicated across multiple locations?			
Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?			
The goal of the program was to successfully match the youth with the appropriate services and community-based service plans. The (125) target was exceeded with (237) youth referred, while (178) youth were successfully matched or provided services, such as; mental health, substance abuse and family counseling.			
6. What were the barriers if not met?			
N/A			

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 125

Did the program receive STSJP funds FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/15

2. What was the average length of stay for youth in program or service? N/A

3. How many youth received services in the program during FY 2015? 237

Program Five-Name	Enhanced Intensive Community Monitoring (E-ICM)	Type of Program	ATD
Total Program Expenses	\$ 1,005,300	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? Enhanced ICM is an intensive program for youth who are at the higher end of the mid-risk spectrum, moderate-risk releases from detention, or youth who were unresponsive to lower level programming, and are paroled by the court to the Department of Probation. Youth have an opportunity to participate in this program for (120) days.			
3. How will the program be family focused? The Probation Officer works closely with the youth and their families, ensuring the youth is adhering to the conditions/expectations of the program. The youth and their family are required to sign a contractual compliance agreement to receive services, once in the program, a team of Probation Officers will monitor the youth's activities.			
4. Can the program be replicated across multiple locations? Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? 1. Successfully completed the program (not re-arrested and appeared in court as directed): (197) 2. Did not appear in court when directed to do so: N/A 3. Re-arrested before appearing in court: (10) 4. Moved to detention because of non-compliance with the program or any reason other than re-arrest or failure to show at court: (83)			

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
ATD only

8. What is the projected number of youth that will be served by this STSJP – funded program? 225

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/14

2. What was the average length of stay for youth in program or service? 120 days

3. How many youth received services in the program during FY 2015? 344

Program Six-Name	Project Journey	Type of Program	ATP
Total Program Expenses	\$ 792,995	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Brooklyn and Manhattan.		
2. How will the program reduce the number of youth who are detained or in residential placement? Providing for family stability and critical mental health services helps increase the number of youth who can be kept out of placement and improves the chances of successful community supervision.			
3. How will the program be family focused? The program seeks to build family skills, to support the youth and their families, and to work collaboratively across systems to achieve program goals. A primary focus of the work is to stabilize a child in their family and provide both the child and family with support and referrals to a wide range of community-based services. The program uses a strength based and family centered approach to equip and empower families to manage their child/children on their own.			
4. Can the program be replicated across multiple locations? Yes			

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

1. Successfully completed the program (not re-arrested and appeared in court as directed): (69)
2. Did not appear in court when directed to do so: N/A
3. Re-arrested before appearing in court: N/A
4. Moved to detention because of non-compliance with the program or any reason other than re-arrest or failure to show at court: N/A

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?
ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 120

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/14
2. What was the average length of stay for youth in program or service? 7 months
3. How many youth received services in the program during FY 2015? 156

Program Seven-Name	Art Therapy		Type of Program	ATP
Total Program Expenses	\$ 250,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:	Citywide			
2. How will the program reduce the number of youth who are detained or in residential placement? Providing art therapy increases the likelihood of successful community supervision for youth and helps to reduce dependence on placement.				
3. How will the program be family focused? The program involves the family by informing them of their child/children's involvement and at the end of the session, the families are invited to participate in the end of the session exhibition, where the youth's artwork is showcased and even afforded the opportunity for purchase.				

4. Can the program be replicated across multiple locations?
Yes

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
115 youth successfully completed the program

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 200

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/14

2. What was the average length of stay for youth in program or service? 9 weeks

3. How many youth received services in the program during FY 2015? 178

Program Eight-Name	AIM: Advocate, Intervene, Mentor	Type of Program	ATP
Total Program Expenses	\$ 539,914	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? AIM is an intensive mentoring and advocacy program for high risk youth facing the highest probability of out of home placement, as a result of Family Court delinquency adjudication. These youth are facing institutional placement. The program uses an intervention strategy that pairs the youth with an advocate in order to provide the youth with structure and guidance needed for success. A positive role model in the youth's life can decrease risk factors that can lead to him/her being at risk of placement.			

3. How will the program be family focused?

The program and all partners will work collectively together, while collaborating with the youth and the families in an effort to provide and establish the best possible service plan for the youth. Family Team Conferences will provide an avenue for the service plan to be formed, which is guided by the family's goals, preferences, needs and strengths. This engagement will provide the family with the opportunity for involvement and insight in the care of their child/children.

4. Can the program be replicated across multiple locations?

Yes

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

(47) youth successfully completed the program

(99) youth remained felony arrest free while in the program

(97) youth remained arrest free while in the program

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?

ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 125

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/15

2. What was the average length of stay for youth in program or service? 6-9 months

3. How many youth received services in the program during FY 2015? 106

Program Name	Youth Wrap	Type of Program	ATP
Total Program Expenses	\$ 300,740	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		

2. How will the program reduce the number of youth who are detained or in residential placement? Youth WRAP complements community supervision and enhances the likelihood of youth succeeding in their communities by creating opportunities and teaching them new schools.
3. How will the program be family focused? Families are included at Youth WRAP orientations so that they can be involved and supportive of their participating youth.
4. Can the program be replicated across multiple locations? Yes
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? 127 youth successfully completed the program 130 youth remained felony arrest free while in the program 127 youth remained arrest free while in the program
6. What were the barriers if not met? N/A
7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth? ATP only
8. What is the projected number of youth that will be served by this STSJP – funded program? 150
Did the program receive STSJP funds for FY 2015? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, answer the questions below:
1. When did the program start using FY 2015 STSJP Funds? 4/1/15
2. What was the average length of stay for youth in program or service? 45 Days
3. How many youth received services in the program during FY 2015? 130

Program Ten-Name	Customized Assistance	Type of Program	ATP
Total Program Expenses	\$ 471,806	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? Customized Assistance works to identify special needs that youth have that usually can't be met through existing programs. By working toward meeting this needs, it enables more youth not to be placed and to succeed in community supervision.			
3. How will the program be family focused? This program involves youth and families, it's driven by the needs of the both the youth and family, it provides opportunity for review and revision of the plan. The Probation Officer will meet with the Customized Assistance worker to ascertain the needs of the youth and family and then work together to establish a plan of service.			
4. Can the program be replicated across multiple locations? Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? Successfully completed the program (not re-arrested and appeared in court as directed) N/A Did not appear in court when directed to do so N/A Were re-arrested before appearing in court N/A Moved to detention because of non-compliance with the program or any reason (other than re-arrested or failure to show at court) N/A			
6. What were the barriers if not met? N/A			
7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth? ATP only			

8. What is the projected number of youth that will be served by this STSJP – funded program?	250
Did the program receive STSJP funds for FY 2015? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, answer the questions below:	
1. When did the program start using FY 2015 STSJP Funds?	4/1/14
2. What was the average length of stay for youth in program or service?	1-3 months
3. How many youth received services in the program during FY2015?	237

Program Eleven-Name	Parent Coaches	Type of Program	ATP
Total Program Expenses	\$ 200,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Bronx, Brooklyn and Staten Island.		
2. How will the program reduce the number of youth who are detained or in residential placement? Stronger families and parenting skills help create an environment that fosters successfu community supervision.			
3. How will the program be family focused? The parent coach provides peer support to parents and caregivers of youth going through the juvenile justice system and assist them in navigating the conditions that can be assigned to the youth, such as mental health, substance abuse, special education, etc. which the parent or caregiver may find overwhelming.			
4. Can the program be replicated across multiple locations? Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? The target number of (100) was exceeded as (333) youth beniffited from this service.			
6. What were the barriers if not met? N/A			

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

ATP only

8. What is the projected number of youth that will be served by this STSJP – funded program? 100

Did the program receive STSJP funds for FY 2015? **Yes** **No** **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? 4/1/14

2. What was the average length of stay for youth in program or service?

3. How many youth received services in the program during FY 2015? 333

Program Twelve-Name		Type of Program	
Total Program Expenses	\$	Rollover Funded Program	<input type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:			
2. How will the program reduce the number of youth who are detained or in residential placement?			
3. How will the program be family focused?			
4. Can the program be replicated across multiple locations?			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?			

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
SUPERVISION AND TREATMENT SERVICES
FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN - ADDENDUM

Program Four-Name	NYC Service: Community Service Ambassadors Project	Type of Program	
Total Program Expenses	\$ 20,000	Rollover Funded Program	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
2. How will the program reduce the number of youth who are detained or in residential placement?			
A consultant, grounded in the principles of positive youth development, will review current practices and provide recommendations on ways to infuse a youth development framework into the implementation of projects that promote community, leadership, and service. Through the Community Service Ambassadors project, trained youth will implement a project intended to create a collaborative between youth, families, and their communities including partnering community based organizations to promote civic responsibility among youth that results in marketability for future employment opportunities.			
3. How will the program be family focused?			
The consultant will identify strategies for restoring and strengthening bonds among youth and family members and leveraging resources within their communities that build on their unique strengths and interests.			
4. Can the program be replicated across multiple locations?			
Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?			
N/A			
6. What were the barriers if not met?			
N/A			

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 N/A

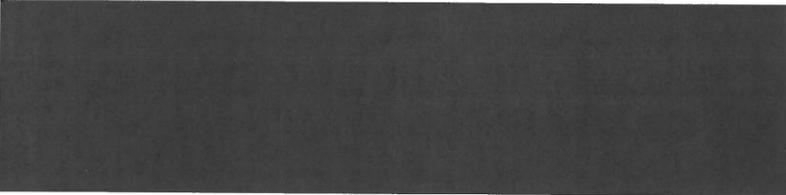
8. What is the projected number of youth that will be served by this STSJP – funded program? 120

Did the program receive STSJP funds FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? N/A

2. What was the average length of stay for youth in program or service? N/A

3. How many youth received services in the program during FY 2015? N/A

Program Five-Name		Type of Program	
Total Program Expenses	\$	Rollover Funded Program	<input type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:			
			
2. How will the program reduce the number of youth who are detained or in residential placement?			
3. How will the program be family focused?			
4. Can the program be replicated across multiple locations?			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?			

NEW YORK STATE
OFFICE OF CHILDREN AND FAMILY SERVICES
SUPERVISION AND TREATMENT SERVICES
FOR JUVENILE PROGRAM (STSJP)
FISCAL YEAR (FY) 2016 ANNUAL PLAN - ADDENDUM

Program Four-Name	Development of a Juvenile Justice CYPM Train the Trainer Curriculum and Training (ACS)	Type of Program	
Total Program Expenses	\$ 125,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
2. How will the program reduce the number of youth who are detained or in residential placement?			
<p>The creation of this curriculum and the training will assist juvenile justice workers in creating a permanency plan for youth who are involved in both the child welfare and juvenile justice systems so that they do not need to go into or remain in a juvenile justice placement unnecessarily. Juvenile justice workers will learn about the importance of communication and collaboration with child welfare workers to prevent further system penetration. We will train at least one trainer each from about 20 juvenile justice agencies. They then will train staff at each of their agencies which will mean that several hundred workers will be trained in the model.</p>			
3. How will the program be family focused?			
<p>The training focuses on having conferences both the child and the family in order to include them in the creation of the plan.</p>			
4. Can the program be replicated across multiple locations?			
Yes.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?			
N/A			
6. What were the barriers if not met?			
N/A			

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Five-Name	Creation of CYPM Training Video (ACS)	Type of Program	
Total Program Expenses	\$ 90,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? This video will complement the CYPM training that is being created with the use of STSJP funds. The video will highlight the positive benefits of collaboration between the child welfare and juvenile justice systems.			
3. How will the program be family focused? The video will include youth and families who have been involved in the CYPM and explain how the two systems worked together to create a good outcome for the youth.			
4. Can the program be replicated across multiple locations? Yes.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? N/A			

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

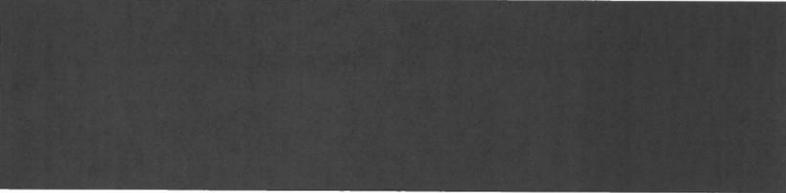
8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Six-Name	Consultant to Conduct Analysis of Alternatives to Detention and Placement (ACS)	Type of Program	
Total Program Expenses	\$ 80,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
			
2. How will the program reduce the number of youth who are detained or in residential placement? The consultant will look at current practices and make recommendations on ways to improve the ATD and ATP provider engagement, liaise with probation officials, Mayor's Office representatives, and others in discussions regarding the efficient operation of the ATDs, Detention Risk Assessment Instrument application and expedited case processing. The consultant will also conduct an analysis of youth in detention to determine what procedures can be put in place to expedite their placement into an ATD.			
3. How will the program be family focused? The consulant will be looking at barriers connected to returning youth home to the community with ATDs and whether these barriers can be overcome by addressing family issues.			
4. Can the program be replicated across multiple locations? Yes.			

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
N/A

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Seven-Name	Extending ACS' Work with John Jay on Development of Postiive Youth Outcomes (ACS)	Type of Program	
Total Program Expenses	\$ 80,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? A consultant from John Jay will create positive youth outcome indicators across the continuum of ACS DYFJ juvenile justice programs.			
3. How will the program be family focused? These indicators and the corresponding measurement tools will increase the effectiveness of services in assisting youth and their families have success in the community and limit the need for any out of home placement.			

4. Can the program be replicated across multiple locations?
Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
N/A

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Eight-Name	Gang Diversion Program in Detention (ACS)	Type of Program	
Total Program Expenses	\$ 100,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:		Citywide	
			
2. How will the program reduce the number of youth who are detained or in residential placement? ACS will be use GRAFFICs or another organization with significant experience working with at-risk youth to provide workshops for youth in which they will share their experiences with the youth, inform them about the real results of gun violence and gangs and impress on them that it is not to late to change the path many of the youth have started on.			

3. How will the program be family focused?
 When the youth return to their communities, the program staff will continue to work with them and their families to keep them on the right path, mediate conflicts and refer them to pro-social activities.

4. Can the program be replicated across multiple locations?
 Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
 N/A

6. What were the barriers if not met?
 N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 150

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Name	Video-Conferencing Technology in Secure Detention (ACS)	Type of Program	
Total Program Expenses	\$ 35,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		

<p>2. How will the program reduce the number of youth who are detained or in residential placement?</p> <p>Video-conferencing would be used to increase family engagement with youth who are in Detention and encourage families to visit and take their youth home from Detention.</p>
<p>3. How will the program be family focused?</p> <p>Video-conferencing has to include family members of youth who are in Detention to encourage communication and increasing the likelihood that with increased communication and other services, the families will take the youth home.</p>
<p>4. Can the program be replicated across multiple locations?</p> <p>Yes.</p>
<p>5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?</p> <p>N/A</p>
<p>6. What were the barriers if not met?</p> <p>N/A</p>
<p>7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?</p> <p>N/A</p>
<p>8. What is the projected number of youth that will be served by this STSJP – funded program? 50</p>
<p>Did the program receive STSJP funds for FY 2015? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, answer the questions below:</p>
<p>1. When did the program start using FY 2015 STSJP Funds? _____</p>
<p>2. What was the average length of stay for youth in program or service? _____</p>
<p>3. How many youth received services in the program during FY 2015? _____</p>

Program Ten-Name	Gang Diversion Program in Non-Secure Placement (ACS)	Type of Program	
Total Program Expenses	\$ 100,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? ACS will be use GRAFFICs or another organization with significant experience working with at-risk youth to provide workshops for youth in which they will share their experiences with the youth, inform them about the real results of gun violence and gangs and impress on them that it is not to late to change the path many of the youth have started on.			
3. How will the program be family focused? When the youth return to their communities, the program staff woud continue to work with them and their families to keep them on the right path, mediate conflicts and refer them to pro-social activities.			
4. Can the program be replicated across multiple locations? Yes.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? N/A			
6. What were the barriers if not met? N/A			
7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth? N/A			

8. What is the projected number of youth that will be served by this STSJP – funded program? 150

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY2015? _____

Program Eleven-Name	Development of Family Engagement Outreach Strategy (ACS)	Type of Program	
----------------------------	--	------------------------	--

Total Program Expenses	\$ 50,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
-------------------------------	-----------	--------------------------------	---

1. Please indicate specific zip codes that your plan targets:	Citywide	

2. How will the program reduce the number of youth who are detained or in residential placement?

ACS will develop a peer mentorship program for youth and families of youth in Detention and Placement to help them better understand and navigate the juvenile justice system. We will create a team of former system involved youth and parents to participate in leadership and advocacy training to assist in orienting youth and their parents through the challenging process they will be facing. The peers will also discuss what can be done to prevent further involvement in the juvenile justice system.

3. How will the program be family focused?

The goal is to increase families' awareness and understanding of the juvenile justice system and what can be done to prevent deeper system involvement.

4. Can the program be replicated across multiple locations?

Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

N/A

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
 N/A

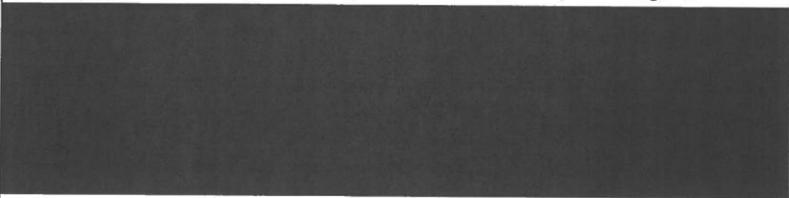
8. What is the projected number of youth that will be served by this STSJP – funded program? 100

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Twelve-Name	Introduction of Interactive Journaling to Targeted Areas of Juvenile Probation Practice (DOP)	Type of Program	ATD/ATP
Total Program Expenses	\$ 55,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes, that your plan targets:		Citywide	
			
2. How will the program reduce the number of youth who are detained or in residential placement? Interactive Journaling requires participants to confront their emotions and builds decision making skills which ultimately enhances the ability to make better choices and positive life changes across many domains their by reducing the risk of reoffending driven by impulsvie and risky behavior.			
3. How will the program be family focused? Interactive Journaling supports the development of skills and emotional competencies that strengrthen family relationships and some of the content focuses directly on the family structure.			
4. Can the program be replicated across multiple locations? Yes.			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? N/A			

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 500

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Thirteen-Name	Trauma Informed Training Initiative for Probation Staff (DOP)	Type of Program	ATP
Total Program Expenses	\$ 60,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		

2. How will the program reduce the number of youth who are detained or in residential placement?
This training initiative will provide staff with evidence-based skills necessary to effectively engage with the targeted population in order to reduce their chances of reoffending. Developing staff knowledge of the signs that young people have experienced severe trauma, as well as staff ability to cope with the emotional challenges of working with those youth, is critical to the goals of keeping youth safe and in the community.

3. How will the program be family focused?
Our entire keeping kids in the community effort is family focused. Because this initiative broadly supports the larger initiative, it further leverages all of the family focused and engagement strategies that have already been put in place. Furthermore, many instances of trauma involve family situations.

4. Can the program be replicated across multiple locations?
Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
N/A

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Fourteen-Name	Artist in Residence to Further Incuabe and Develop Art/Art Therapy Programs		Type of Program	ATP
Total Program Expenses	\$ 86,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:		Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? Art therapy provides participants the chance to express themselves in a variety of safe and creative outlet. Through group and individual artistic endeavors, youn people have the chance to process uppressed emotions, develop taks persistence/frustration tolerance and enhance communication skills -- critical competencies which increase the probability of succesful outcomes with regard to community-based supervision and future life endeavors.				
3. How will the program be family focused? Art therapy provides participants unique opportunities to explore their family situations. Furthermore, we are attempting to further leverage art therapy to strengthen and support our existing community supervision initiatives, which are in and of themselves family focused.				

4. Can the program be replicated across multiple locations?
Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
N/A

6. What were the barriers if not met?
N/A.

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A.

8. What is the projected number of youth that will be served by this STSJP – funded program? 100

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Fifteen-Name	One-Time Purchase to Enhance CARES and Youth WRAP Initiatives (DOP)	Type of Program	ATP
Total Program Expenses	\$ 9.000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
<p>2. How will the program reduce the number of youth who are detained or in residential placement?</p> <p>These materials are a one-time purchase to enhance two already existing programs: 1) CARES (Cultural Arts, Recreation and Educational Services)/Out-of-School Time which provide out-of-school activities for young people throughout New York City, and 2) NYC YouthWRAP, which provides high-risk youth the opporitnty to use their out-of-school time asisting with community-based projects. Both programs target the criminogenic need of leisure time activity and will be enhanced by the putches of various participant incentives and aids.</p>			

3. How will the program be family focused?
N/A

4. Can the program be replicated across multiple locations?
N/A

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?
N/A

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 300

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Sixteen-Name	Youth Mentorship Initiative for Under-Credited/Over-Aged Court-Involved Youth (DOP)	Type of Program	ATP
Total Program Expenses	\$ 50,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		

2. How will the program reduce the number of youth who are detained or in residential placement?

This is a mentoring initiative targeted to assist under-credited 16 year olds under probation supervision. Mentorship has been shown to be critical in helping youth, particularly those who have been disconnected from schooling, to succeed. This effort is expected to assist with attendance and behavioral issues, as well as around achieving educational and vocational goals.

3. How will the program be family focused?

The is a school-based initiative that will connect with, and build upon, all of the existing family engagement strategies already in place.

4. Can the program be replicated across multiple locations?

Yes.

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?

N/A

6. What were the barriers if not met?

N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?

N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 15

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Seventeen-Name	Development of a Child Welfare CYPM Train the Trainer Curriculum and Training		Type of Program	
Total Program Expenses	\$ 125,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:				
2. How will the program reduce the number of youth who are detained or in residential placement?				
<p>The creation of this curriculum and the training will assist child welfare workers in creating a permanency plan for youth who are involved in both the child welfare and juvenile justice systems so that they do not need to go into or remain in a juvenile justice placement unnecessarily. Child Welfare workers will learn about the importance of collaboration and communication with the juvenile justice system to prevent further system penetration. We will train at least one trainer each from about 30 foster care agencies and 40 preventive agencies. They then will train staff at each of their agencies which will mean that more than a thousand workers will be trained in the model.</p>				
3. How will the program be family focused?				
<p>The training focuses on having conferences both the child and the family in order to include them in the creation of the plan.</p>				
4. Can the program be replicated across multiple locations?				
Yes.				
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?				
N/A				
6. What were the barriers if not met?				
N/A				
7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?				
N/A				

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Eighteen-Name	Coaching for ATP Staff		Type of Program	ATP
Total Program Expenses	\$ 70,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:		Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement?				
<p>Probation staff who work with youth assigned to ATP programs which address the needs of youth who are at risk of out-of-home placement should they be rearrested or otherwise violate the terms of their continued community supervision, do some of the most difficult and challenging work within the juvenile probation practice. ATPs are a major factor in reducing placement, and having a more skilled and resilient staff will lead to further improved outcomes and placement reductions.</p>				
3. How will the program be family focused?				
<p>Among other topics, the coaching will specific address both family and community engagement. Moreover, the ATPs themselves have been strucutred and designed with a family focus.</p>				
4. Can the program be replicated across multiple locations?				
Yes.				
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes?				
N/A				
6. What were the barriers if not met?				
N/A				

7. If program was used as an ATD and an ATP, how was it used to serve both populations of youth?
 N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? N/A

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Nineteen-Name	Consultant to Train Detention Staff on MYSI Model of Care	Type of Program	
Total Program Expenses	\$ 50,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
1. Please indicate specific zip codes that your plan targets:	Citywide		
2. How will the program reduce the number of youth who are detained or in residential placement? MYSI will provide a consultant to train our detention staff on their program model. The effect of this training will be to increase the safety and supervision of all youth and staff in the facilities. Additionally, through the MYSI group process youth in detention will learn tools to make better decisions while in and out of care.			
3. How will the program be family focused? N/A			
4. Can the program be replicated across multiple locations? Yes			
5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? N/A			

6. What were the barriers if not met?
N/A

7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth?
N/A

8. What is the projected number of youth that will be served by this STSJP – funded program? 150

Did the program receive STSJP funds for FY 2015? Yes No **If Yes, answer the questions below:**

1. When did the program start using FY 2015 STSJP Funds? _____

2. What was the average length of stay for youth in program or service? _____

3. How many youth received services in the program during FY 2015? _____

Program Twenty-Name	Consultant for Crossover Youth Practice Model		Type of Program	
Total Program Expenses	\$ 20,000	Rollover Funded Program	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
1. Please indicate specific zip codes that your plan targets:				
2. How will the program reduce the number of youth who are detained or in residential placement? The consultant will assist us as we continue the implementation of the CYPM citywide. The model seeks to prevent further system penetration of our youth from the child welfare system to the juvenile justice system. The model gives tools and techniques to agencies and providers to reduce their crossover population while focusing in efforts of the system as a whole.				
3. How will the program be family focused? The consultant will assist agencies and providers better integrate families in the model practice.				
4. Can the program be replicated across multiple locations? Yes				

5. If the program was used last SFY, were the performance outcomes met and describe the outcomes? N/A
6. What were the barriers if not met? N/A
7. If program was used as an ATD and an ATP, how was It used to serve both populations of youth? N/A
8. What is the projected number of youth that will be served by this STSJP – funded program? N/A
Did the program receive STSJP funds for FY 2015? <input type="checkbox"/> Yes <input type="checkbox"/> No If Yes, answer the questions below:
1. When did the program start using FY 2015 STSJP Funds? _____
2. What was the average length of stay for youth in program or service? _____
3. How many youth received services in the program during FY 2015? _____

SECTION THREE – Analysis of Communities

Provide an analysis that identifies the neighborhoods or communities from which the greatest number of juvenile delinquents, juvenile offenders and persons in need of supervision (PINS) are remanded to detention or residentially placed. Are these the communities and neighborhoods served in the previous years' approved plan, if not, what has changed?

The target communities are within the five New York City boroughs. Specifically, we will focus on the 13 community districts within the boroughs (6 in the Bronx, 3 in Brooklyn, 2 in Manhattan, 1 in Queens and 1 in Staten Island) that historically have had the highest numbers of admissions to detention. In CY 2014, these 13 community districts accounted for more than 50 percent of New York City youth placed in detention facilities.

Borough Community District Name Zip Codes Number of Detention Admissions in CY 2014

Brooklyn	East New York/Starrett City	(11207,11208,11239)	152
Staten Island	Saint George/Stapleton	(10301,10304,10305)	145
Queens	Jamaica/Hollis	(11412 11423 11432,11433-36)	139
Brooklyn	Brownsville	(11212,11233)	122
Bronx	Mott Haven/Melrose	(10454,10455,10459)	121
Bronx	Highbridge/Concourse	(10451,10452)	121
Bronx	Williamsbridge/Baychester	(11206,11221,11237)	119
Brooklyn	Bedford Stuyvesant	(11205,11206,11216,11221,11233)	109
Bronx	Parkchester/Soundview	(10462, 10472)	97
Brooklyn	East Flatbush	(11236, 11203, 11212)	96
Manhattan	Central Harlem	(10026, 10027,10030, 10037,10039)	89
Bronx	Fordham/University Heights	(10453,10457,10458,10468)	89
Manhattan	East Harlem	(10029, 10035)	87
Bronx	Morrisania/Crotona	(10456,10459,10460)	73

The target populations are as follows: (1) youth in all stages of delinquency matters, from adjustment to supervision and (2) juvenile offenders.

Mid- and high-risk delinquent probationers have higher rates of re-arrest between arrest and final disposition than low-risk probationers. Prior to the implementation of the detention risk assessment instrument (DRAI) and alternative-to-detention (ATD) continuum in 2007, 31 percent of mid-risk youth were rearrested during the pendency of their case; the percentage was even higher among high risk, at 39 percent. Among low risk youth, on the other hand, the rate was only 21 percent. Since the implementation of the tool, rates have decreased among all three groups, but still remain substantial among moderate risk youth (among high risk youth the rate has decreased because more of them are being detained through the use of the risk assessment instrument). Specifically, between 2008 and 2010, the re-arrest rate for moderate risk youth was 24 percent, compared to only 18 percent among low risk youth. (Not sure if there is update data for this.)

With regard to the juvenile delinquent and Juvenile Offender to be served by these funds, we have identified four areas of need-- educational deficits, mental health, multiple simultaneous needs, and family support issues -- common to this population of probationers. When unaddressed, these areas of need place them at risk of remand to detention and residential placement.

Educational Deficits: Many youth enter probation or placement with educational needs, including below average reading and/or math skills, an inappropriate school placement, and/or an inadequate Individual Education Plan ("IEP"). Of the 1346 youth who

were assessed with the Youth Level of Service Inventory (YLS) during Investigation and Recommendation (I&R) in 2014, 39 percent scored high on educational needs, with an additional 51 percent scoring moderate. These needs, when unaddressed, can lead to poor attendance and/or behavioral problems at school, both of which place youth at risk of re-arrest and probation condition violation.

Mental Health: Many young probationers struggle with mental health diagnoses such as conduct disorder, oppositional defiant disorder, and mood disorders. While mental health problems alone are not necessarily a risk factor for criminal behavior, when they go unaddressed it can put a young person at risk of engaging in behavior that may lead to re-arrest or a violation of probation, by making it difficult to address other criminogenic needs. This is substantiated by the fact that almost 95% of youth from New York City admitted to OCFS residential facilities in 2010 had mental health or substance abuse needs and more than two-thirds had conduct/oppositional defiant disorders. Additionally in 2014, 51 percent scored moderate or high risk in the YLS substance abuse domain.

In terms of juvenile offenders (JOs), a case study conducted by Vera in 2011 found that 39% of youth in the cases that were reviewed had documented mental health needs, with 38% in active mental health counseling and 57% with a history of counseling. In addition, JO's length of time in detention is 75 days more than three times as long as the 23 day average of juvenile delinquents.

Multiple, simultaneous needs:

Throughout the process of planning for re-alignment, the Community-Based Interventions Subcommittee of the Dispositional Reform Steering Committee spent a significant amount of time working to identify the kinds of services that the City should add to its continuum in order to effectively supervise more youth in their homes instead of sending them to out of home placement, consistent with public safety and the safety of the youth. As a result, three new Alternatives to Placement programs were established by the end of 2013. These were in addition to ACSs' Juvenile Justice Initiative and it brings the number to four Alternatives to Placement (ATPs) programs in New York City. However, there will always be a subset of youth that pose unique and exceptionally difficult challenges for systems – young people who are not high risk of reoffending but have unique or intense needs that require the kind of individualized planning that spans agencies and systems. The Customized Assistance Unit proposes a process through which the Department of Probation would still be able to serve those young people in the community, thereby avoiding the unnecessary utilization of juvenile justice placements for youth who pose little or no danger to the public but for whom, in the absence of individualized services, community placement may be unsafe or otherwise inappropriate.

Family support:

Parents of youth on probation often struggle with the management and coordination of the obligations with which the youth need to comply, as well as all the service providers that often become involved in the family's life. Their struggles often lead to frustration and a feeling of helplessness that interfere with youth's success on probation. Best practices in the social service field, particularly in the wraparound service models, indicate that having another parent who has had similar experiences as a "coach" or sounding board helps these parents stay engaged and help their children succeed while on probation. In calendar year 2014, 93 of 427 (22%) Violations of Probation petitions listed "beyond parental control" as a reason for filing the violation. Additionally, 38 percent of youth who were assessed with the YLS in 2014 scored moderate to high on the family/parenting needs domain.

SECTION FOUR – Disparity

In this section, please provide information indicating whether the use of detention or residential placement in your service area exhibits a significant racial or ethnic disparity or disproportionality. Please note that when looking for disparity, highlight, with the use of accurate data, youth who given comparable levels of need, do not receive equal utilization of services. Seek out all decision points to illustrate usage. When looking for disproportionality, identify any population groups who are underrepresented in a larger population and then overrepresented in a subset population. For example, population group A represents 15 percent of the general population but represents 75 percent of the detention population. If you currently do not measure these variables, please include your plan for data collection for Racial and Ethnic Disparities across your system. If no disparities or disproportionalities exist in your system simply state that in the space below.

"The NYC juvenile justice system is populated almost exclusively by youth of color, many of whom come from under-resourced and marginalized communities. Roughly 88 percent of the youth arrested in NYC are either Black or Latino groups that comprise only 64 percent of the City's total youth population. These youth constitute an even larger share of the juvenile justice population at later stages of case processing: 91 percent of youth entering detention; 90 percent of youth placed with private agencies; and 97 percent of youth entering OCFS - operated facilities."

b) If such disproportionality exists, describe how the services/programs proposed for funding will address the disproportionality:

Our service programs will address disproportionality in the juvenile justice system by focusing on youth at risk of remand and violation in the 13 New York City community districts that remand and place the majority of court-involved youth. Historically, the population of New York City youth at various points in the juvenile justice system has been disproportionately non-white. In 2014, for example, 80 percent of juvenile probation intakes whose race was identified were identified as minority status; and recent snapshot of juveniles under probation supervision shows that about 80 percent of youth whose race was known were non-white (33 percent also identified as Latino).

Minority youth are also overrepresented among those considered for placement. In 2014, 95 percent of youth who were assessed with the YLS as part of the I&R process were non-white. A deeper analysis of a sample of youth who went through the Structured Decision-Making Process in 2014 revealed that 85 percent of youth who fell into "placement-bound" boxes on the SDM grid fell into this category as well (an additional four percent in these boxes were missing data on race/ethnicity; only four percent were white).

Finally, juvenile offenders are disproportionately minority status as well. Of the case files reviewed in the Vera Institute of Justice report regarding juvenile offenders mentioned above, 79% of the youth were identified as Black.

By encouraging community engagement and addressing four of the needs that lead to rearrests and violations among probationers and juvenile offenders, our services will help stem the tide of disproportionality in New York's juvenile justice system.

In addition to the programs outlined above, the Department of Probation's new Structured Decision Making process (SDM) is expected to reduce disproportionality in that both the risk/needs assessment instrument that will be used – the Youth Level of Service (YLS) – and the decision-making matrix will ensure that all youth, regardless of borough/judge, race, gender, or any other demographic category will face the same dispositional options when they share the same risk/offense severity profile. The City is in the process of collecting and analyzing data to assess the efficacy of the SDM process in reducing disproportionate minority confinement.

If such disproportionality exists, describe how the service/program proposed for funding will address this disparity.

All of our efforts are intended to ensure that all youth will face the same dispositional options regardless of borough/judge, race, gender or any other demographic category. Our programs are intended to provide youth with the necessary support and structure to be successful within their own communities.

SECTION FIVE – Strategy

Justification and Overall Strategy – The purpose of STSJP funds is to establish supports and services for youth who, absent these services, are likely to be detained or placed. Funds should therefore be clearly targeted to meet the needs of the types of youth who in the past have been admitted to detention or residential placement. With this specific purpose in mind, describe the strategy devised by your collaborative partners (list your collaborative partners) to address the STSJP Funding objective through the programs chosen in Section Two.

We have developed a complete continuum of supports and services targeted to youth who are likely to be detained or placed. All of our programs involve a multitude of stakeholders which include other government agencies and community-based organizations. Please refer to our STSP plan narrative for further details and the names of collaborative partners.

SECTION SIX – Outcomes

Performance Outcomes – For FY 2016, provide the projected performance outcomes for your proposed services and programs, being sure to include: An estimate of the anticipated reductions in detention utilization and residential placements.

The proposed services will enable their respective participants to improve their decision-making competencies, and thereby avoid violation of probation processes that often result in detention and/or residential placement, as well as avoid rearrest while paroled from detention. From 2008 to March 2014, the average daily population in secure detention reduced quite significantly from 320 to 118, a 63% reduction. In CY 2014, the average daily population was 107; a reduction of an additional 4%. It is expected through this expanded array of community-based options that by the end of the grant period detention utilization rates would be reduced by an additional 5%.

The number of placements at OCFS and Close-to-Home facilities for New York City youth has dropped dramatically in the last several years—from 1399 in 2006 to 354 in 2014, a drop of 75% (this includes Juvenile Offender placements in secure facilities). Additionally, since the launch of Close-to-Home in September 2012, ATP enrollments have increased—from 14 percent in CY 2012 to 25 percent in CY 2014. Given that 45% of placements typically result from violations of probation and that the Department of Probation has reduced its violation revocation rate from 60% of violation dispositions in CY2011 to 49% in CY 2014, we expect to see a further reduction in out-of-home placements through the effective utilization of this expanded continuum of services. Juvenile offenders who remain arrest-free in the community also are significantly less likely to be placed in OCFS facilities as their sentence. It is anticipated there will be an additional reduction in the number of placements by the end of the grant period of approximately 5%.

Other projected positive outcomes for youth who participate in the services and programs:

- Provide youth with critical thinking skills
- Improve self-advocacy for families managing school-related issues and other system services
- Improve school/academic engagement
- Strengthen families and improve the relationship between probationer and family
- Increase youth involvement in pro-social activities
- Improve conflict management skills and avoidance of violence by youth and families
- Assist youth and families in successfully managing interfamilial strife
- Reduce recidivism

Are there any changes in allocations or practices planned for FY 2016 based on experiences in FY 2015, please list those changes:

N/A

SECTION SEVEN- Comments

[Faint handwritten notes and signatures are visible at the bottom of the page, including the name "James..."]

SECTION EIGHT-- Plan Amounts

Instructions:

- A. Enter all program expenses in Program Services tab.
- B. Specify State Reimbursements for this plan (lines 6-9)

Expenses

1. Program Expenses (from Program Services)	6,363,569	
2. State Reimbursement (Line 1* 0.62)		3,945,413

Available Reimbursements

3. STSJP Allocation	3,198,313
4. Detention Allocation	40,312,722
5. JDAI	0

Reimbursements for this Plan

6. STSJP Allocation	3,198,313
7. Detention Allocation being shifted to STSJP (if applicable)	0
8. JDAI (if applicable)	0
9. FY 2015 Rollover (if applicable)	747,100
10. Total Reimbursements (Lines 6-9)	3,945,413

State and Local Totals

11. State Share Amount (Line 10)	3,945,413
12. Local Share Amount (Subtract Line 11 from 10)	2,418,156

SECTION NINE-- Approval

Approval of the Chief Executive Officer

As STSJP Lead for City of New York Municipality, I certify that the CEO Sara Hemmeter has reviewed and approved the 2015-2016 plan.

Date: 10/15/15 STSJP Lead User ID: XM3950 STSJP Lead Printed Name: Sara Hemmeter

INSTRUCTIONS:

Instructions for properly processing an STSJP plan.

- a. Once you have opened a copy of the OCFS-2121 form, please immediately use the "Save As" function in Microsoft Word to save a copy of the document on your computer.
- b. Please save your STSJP plan using the following format; (Municipality Name 2015-2016 STSJP Plan)
- c. Work from the "saved" plan document using it to record all of your municipality's information. Please use the document OCFS- 2121A to document additional STSJP programs.
- d. Once you have satisfactorily completed entering the required data, save the document.
- e. Section Nine must be completed prior to OCFS review of STSJP Plan.
- f. Upload completed plan and send it to OCFS via the STSJP email address at ocfs.sm.stsjp@ocfs.ny.gov

Approval of the OCFS STSJP Program Lead

As OCFS STSJP reviewer, I certify that I approve of this Supervision and Treatment Services for Juveniles Program Plan for City of New York Municipality and 2015-2016 fiscal year.

Date: 10/16/15 User ID: mj0687 Printed Name: Shawn Chin-Chane